|  | FY 18 Actual | FY 19 Actual | FY 20 Actual | FY 21 Budget | FY 21 Actual | FY 22 Budget | $\text { FY } 23$ <br> Budget | $\begin{gathered} \$ \\ \text { Change } \end{gathered}$ | $\begin{gathered} \hline \% \\ \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenses |  |  |  |  |  |  |  |  |  |
| Operating Budget |  |  |  |  |  |  |  |  |  |
| Salaries | \$16,060,759 | \$16,307,987 | \$16,804,730 | \$17,371,981 | \$17,117,234 | \$17,984,361 | \$18,718,043 | \$733,682 | 4.08\% |
| Expenses | \$8,383,573 | \$8,822,198 | \$8,984,975 | \$9,443,733 | \$9,437,064 | \$9,946,342 | \$10,817,945 | \$871,603 | 8.76\% |
| Reductions to be Identified |  |  |  |  |  |  | $(\$ 648,000)$ |  |  |
| Total Operating Spending | \$24,444,332 | \$25,130,184 | \$25,789,705 | \$26,815,714 | \$26,554,298 | \$27,930,703 | \$28,887,988 | \$957,284 | 3.43\% |
| Yr/Yr Increase | 4.55\% | 2.81\% | 2.62\% | 2.88\% | 2.96\% | 4.16\% | 3.43\% |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |
| Other Sources |  |  |  |  |  |  |  |  |  |
| Chapter 70 | \$2,967,368 | \$3,007,748 | \$3,048,668 | \$2,774,413 | \$3,048,668 | \$3,083,668 | \$3,124,118 | \$40,450 | 1.3\% |
| School Choice/Charter Out | $(\$ 58,707)$ | (\$92,624) | $(\$ 99,848)$ | $(\$ 85,000)$ | $(\$ 106,234)$ | $(\$ 100,000)$ | $(\$ 100,000)$ | \$0 | 0.0\% |
| State Aid: Transportation | \$156,460 | \$214,527 | \$230,294 | \$207,000 | \$297,704 | \$207,000 | \$275,000 | \$68,000 | 32.9\% |
| Other Sources (Medicaid, Bus/Parking Fees) | \$132,484 | \$85,335 | \$66,771 | \$79,500 | \$37,491 | \$79,500 | \$79,500 | \$0 | 0.0\% |
| Bank Interest | \$37,319 | \$411,366 | \$555,506 | \$40,000 | \$25,744 | \$40,000 | \$40,000 | \$0 | 0.0\% |
| Excess \& Deficiency | \$0 | \$0 | \$100,000 | \$335,000 | \$335,000 | \$335,000 | \$335,000 | \$0 | 0.0\% |
| Total Other Sources | \$3,234,924 | \$3,626,352 | \$3,901,391 | \$3,350,913 | \$3,638,373 | \$3,645,168 | \$3,753,618 | \$108,450 | 2.98\% |
| Operating Assessment |  |  |  |  |  |  |  |  |  |
| Manchester | \$13,813,861 | \$14,274,688 | \$14,668,257 | \$15,099,835 | \$15,099,835 | \$15,589,705 | \$16,134,600 | \$544,895 | 3.50\% |
| Essex | \$7,593,144 | \$7,836,479 | \$8,073,441 | \$8,364,966 | \$8,364,966 | \$8,695,830 | \$8,999,769 | \$303,939 | 3.50\% |
| Total Operating Assessment | \$21,407,006 | \$22,111,166 | \$22,741,698 | \$23,464,801 | \$23,464,801 | \$24,285,535 | \$25,134,370 | \$848,834 | 3.50\% |
| Yr/Yr Increase | 3.20\% | 3.29\% | 2.85\% | 3.18\% | 3.18\% | 3.50\% | 3.50\% |  |  |
| Total Operating Revenue | \$24,641,929 | \$25,737,518 | \$26,643,089 | \$26,815,714 | \$26,554,298 | \$27,930,703 | \$28,887,988 | \$957,284 | 3.43\% |
| Operating Assessment \% |  |  |  |  |  |  | Estimated |  |  |
| Manchester | 64.53\% | 64.56\% | 64.50\% | 64.35\% | 64.35\% | 64.19\% | 64.19\% |  |  |
| Essex | 35.47\% | 35.44\% | 35.50\% | 35.65\% | 35.65\% | 35.81\% | 35.81\% |  |  |
| Total | 100.00\% | 100.00\% | 100.00\% | 100.00\% | 100.00\% | 100.00\% | 100.00\% |  |  |

FY 23 Tentative Budget

| $\begin{aligned} & \text { DOE } \\ & \text { CODE } \end{aligned}$ |  | $\text { FY } 18$ <br> Actual | $\text { FY } 19$ <br> Actual | $\text { FY } 20$ <br> Actual | FY 21 <br> Budget | $\text { FY } 21$ <br> Actual | FY 22 <br> Budget | FY 23 <br> Tentative | \$ Change | \% Change | \% of Op. Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1000 | Administration |  |  |  |  |  |  |  |  |  |  |
|  | Salaries | \$577,816 | \$624,452 | \$640,595 | \$653,022 | \$654,449 | \$669,097 | \$681,914 | \$12,816 | 1.9\% |  |
|  | Expenses | \$220,396 | \$208,533 | \$181,351 | \$244,750 | \$253,894 | \$249,858 | \$249,908 | \$51 | 0.0\% |  |
|  | Total | \$798,212 | \$832,985 | \$821,947 | \$897,772 | \$908,343 | \$918,955 | \$931,822 | \$12,867 | 1.4\% | 3.2\% |
| 2000 | Instructional Services |  |  |  |  |  |  |  |  |  |  |
|  | Salaries | \$14,395,312 | \$14,641,244 | \$15,149,062 | \$15,658,679 | \$15,469,482 | \$16,233,327 | \$16,974,581 | \$741,254 | 4.6\% |  |
|  | Expenses | \$963,185 | \$853,323 | \$846,703 | \$1,044,669 | \$915,828 | \$1,094,082 | \$1,100,284 | \$6,202 | 0.6\% |  |
|  | Total | \$15,358,498 | \$15,494,567 | \$15,995,764 | \$16,703,348 | \$16,385,310 | \$17,327,410 | \$18,074,866 | \$747,456 | 4.3\% | 61.2\% |
| 3000 | Transportation, Athletics \& Activities |  |  |  |  |  |  |  |  |  |  |
|  | Salaries | \$712,771 | \$728,244 | \$721,393 | \$769,726 | \$697,929 | \$785,444 | \$758,968 | (\$26,476) | -3.4\% |  |
|  | Expenses | \$802,775 | \$843,103 | \$838,870 | \$830,174 | \$643,243 | \$1,067,389 | \$1,324,300 | \$256,911 | 24.1\% |  |
|  | Total | \$1,515,546 | \$1,571,347 | \$1,560,264 | \$1,599,900 | \$1,341,172 | \$1,852,833 | \$2,083,268 | \$230,435 | 12.4\% | 7.1\% |
| 4000 | Operation and Maintenance |  |  |  |  |  |  |  |  |  |  |
|  | Salaries | \$354,860 | \$294,046 | \$263,680 | \$260,553 | \$265,374 | \$266,492 | \$272,579 | \$6,087 | 2.3\% |  |
|  | Expenses | \$1,267,905 | \$1,276,229 | \$1,276,096 | \$1,401,775 | \$1,412,307 | \$1,361,775 | \$1,450,031 | \$88,256 | 6.5\% |  |
|  | Total | \$1,622,765 | \$1,570,275 | \$1,539,775 | \$1,662,328 | \$1,677,681 | \$1,628,267 | \$1,722,610 | \$94,343 | 5.8\% | 5.8\% |
| 5000 | Fixed Charges (Insurance) |  |  |  |  |  |  |  |  |  |  |
|  | Salaries | \$20,000 | \$20,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$0 | 0.0\% |  |
|  | Expenses | \$3,989,573 | \$4,107,724 | \$4,136,473 | \$4,456,788 | \$4,450,889 | \$4,625,929 | \$4,923,788 | \$297,858 | 6.4\% |  |
|  | Total | \$4,009,573 | \$4,127,724 | \$4,166,473 | \$4,486,788 | \$4,480,889 | \$4,655,929 | \$4,953,788 | \$297,858 | 6.4\% | 16.8\% |
| 9000 | Programs with Other School Districts |  |  |  |  |  |  |  |  |  |  |
|  | Salaries | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | NM |  |
|  | Expenses | \$673,200 | \$839,164 | \$1,111,361 | \$909,377 | \$1,210,814 | \$959,709 | \$1,148,134 | \$188,425 | 19.6\% |  |
|  | Total | \$673,200 | \$839,164 | \$1,111,361 | \$909,377 | \$1,210,814 | \$959,709 | \$1,148,134 | \$188,425 | 19.6\% | 3.9\% |
| OPEB Trust Contribution Transfer to Lunch/Athletics |  | \$466,537 | $\begin{aligned} & \$ 498,605 \\ & \$ 195,516 \end{aligned}$ | $\begin{array}{r} \$ 525,677 \\ \$ 68,444 \end{array}$ | \$556,200 | \$550,088 | \$587,600 | \$621,500 | \$33,900 | 5.8\% | 2.1\% |
|  | Total Salaries | \$16,060,759 | \$16,307,987 | \$16,804,730 | \$17,371,981 | \$17,117,234 | \$17,984,361 | \$18,718,043 | \$733,682 | 4.08\% | 63.4\% |
|  | Total Expenses | \$8,383,573 | \$8,822,198 | \$8,984,975 | \$9,443,733 | \$9,437,064 | \$9,946,342 | \$10,817,945 | \$871,603 | 8.76\% | 36.6\% |
| Initial Operating Budget |  | \$24,444,332 | \$25,130,184 | \$25,789,705 | \$26,815,714 | \$26,554,298 | \$27,930,703 | \$29,535,988 | \$1,605,284 | 5.75\% | 100.0\% |
| Reductions to be Identified |  |  |  |  |  |  |  | $(\$ 648,000)$ |  |  |  |
| Target Operating Budget |  |  |  | 25,789,705 | 26,815,714 | 26,554,298 | 27,930,703 | 28,887,988 | 957,284 | 3.43\% |  |

